

Data-Driven Demand Learning and Dynamic Pricing Strategies in Competitive Markets

Demand Estimation

Rainer Schlosser, Martin Boissier, Matthias Uflacker

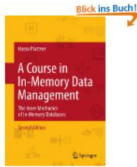
Hasso Plattner Institute (EPIC)

May 2, 2017

Outline

- Goals of today's meeting: Demand Estimation
- How to estimate sales probabilities: Simple approaches
- Recommended Exercise: Logistic Regression

Customer Choice: Buying Books on Amazon



A Course in In-Memory Data Management: The Inner Mechanics of In-Memory Databases (Gebundene Ausgabe)

von Hasso Plattner (Autor)

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Publisher: Springer
Date of Publication: 2014
Binding: hard... » [Weitere Informationen](#)

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• **Ankunft zwischen** Mai 2-6.

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Customer Behavior

seller	price	quality	rating	feedback	shipping
k	p_k	q_k	r_k	f_k	c_k
1	44.90	akzeptabel	100%	4	5 Tage
2	45.00	sehr gut	98%	28,584	6 Tage
3	65.60	wie neu	89%	439	11 Tage
4	79.56	sehr gut	90%	338	10 Tage
...					
K			...		

A Seller's Perspective: Observable Data

period	sale	price	rank	competitor's prices for product i (ISBN)				
t	$y_t^{(i)}$	$a_t^{(i)}$	$r_t^{(i)}$	$p_{t,1}^{(i)}$	$p_{t,2}^{(i)}$	$p_{t,3}^{(i)}$	$p_{t,4}^{(i)}$... $p_{t,K}^{(i)}$
1	0	19	3	13	17	20	25	
2	0	15	2	13	17	20	25	
3	1	10	1	13	15	20	/	
4	0	10	1	13	15	20	22	
5	1	12	2	11	15	20	24	
6	0	15	3	11	14	20	24	
...								

Goal

- We have: Market data + Sales data
- We want: Optimize prices + Maximize expected profits
- We need: Sales probabilities for our offer prices
- We use: Regression models, e.g, Logistic regression

Approach: Maximum Likelihood Estimation

- Idea: (1) Choose a model + (2) Find the best calibration
- Example: Coin Toss
- Data: 010111010100010001010010001100000
- Model: Bernoulli Experiment with success probability p
- Calibration: Which model, i.e., which p explains our data best?

Our Model: Bernoulli Distribution

- Random variable Y sale occurred (1 yes, 0 no)
- Success probability $P(Y = 1) = p$ and $P(Y = 0) = 1 - p$
- Bernoulli distribution $P(Y = k) = p^k \cdot (1 - p)^{1-k}$, $k = 0, 1$
- (Binomial distribution) $P(Y = k) = \binom{n}{k} \cdot p^k \cdot (1 - p)^{n-k}$, $k = 0, \dots, n$ ($n=1$)

Likelihood Function

- Bernoulli distribution $P(Y = k) = p^k \cdot (1 - p)^{1-k}$, $k = 0, 1$
- Consider observed data $\vec{y} = (y_1, \dots, y_N)$, $y_i \in \{0, 1\}$, $i = 1, \dots, N$
- Probability for our data $P(Y_i = y_i) = p^{y_i} \cdot (1 - p)^{1-y_i}$, $y_i \in \{0, 1\}$
- *Joint probability* $P(Y_1 = y_1, \dots, Y_N = y_N) = \prod_{i=1}^N P(Y_i = y_i)$
 (Likelihood Function) $= \prod_{i=1}^N p^{y_i} \cdot (1 - p)^{1-y_i}$
- Now, maximize the joint probability over the success probability p !

Maximize the Likelihood Function

- $\max P(Y_1 = y_1, \dots, Y_N = y_N)$ i.i.d.: independent, identically distributed
- $\max_p \prod_{i=1}^N P(Y_i = y_i)$
- $\max_{p \in [0,1]} \prod_{i=1}^N p^{y_i} \cdot (1-p)^{1-y_i}$

Actually, we wanted to find the best p .

- $\arg \max_{p \in [0,1]} \prod_{i=1}^N p^{y_i} \cdot (1-p)^{1-y_i}$

We are interested in First Order Conditions. Hence, we do not like products!

Monotone Increasing Transformations

- $$\arg \max_{p \in [0,1]} \left\{ \prod_{i=1}^N p^{y_i} \cdot (1-p)^{1-y_i} \right\}$$

$$= \arg \max_{p \in [0,1]} \left\{ 5 \cdot \left(\prod_{i=1}^N p^{y_i} \cdot (1-p)^{1-y_i} \right) + 17 \right\} \quad ? \text{ (linear)}$$

$$= \arg \max_{p \in [0,1]} \left\{ \left(\prod_{i=1}^N p^{y_i} \cdot (1-p)^{1-y_i} \right)^2 \right\} \quad ?? \text{ (convex)}$$

$$= \arg \max_{p \in [0,1]} \left\{ \ln \left(\prod_{i=1}^N p^{y_i} \cdot (1-p)^{1-y_i} \right) \right\} \quad ??? \text{ (concave)}$$

Log-Likelihood Function

$$\begin{aligned} & \arg \max_p P(Y_1 = y_1, \dots, Y_N = y_N) \\ &= \arg \max_{p \in [0,1]} \left\{ \ln \left(\prod_{i=1}^N p^{y_i} \cdot (1-p)^{1-y_i} \right) \right\} \\ &= \arg \max_{p \in [0,1]} \left\{ \sum_{i=1}^N \ln \left(p^{y_i} \cdot (1-p)^{1-y_i} \right) \right\} \\ &= \arg \max_{p \in [0,1]} \left\{ \sum_{i=1}^N \left(\ln \left(p^{y_i} \right) + \ln \left((1-p)^{1-y_i} \right) \right) \right\} \\ &= \arg \max_{p \in [0,1]} \left\{ \sum_{i=1}^N \left(y_i \cdot \ln(p) + (1-y_i) \cdot \ln(1-p) \right) \right\} \end{aligned}$$

Optimization

- FOC: $\frac{\partial}{\partial p} P(Y_1 = y_1, \dots, Y_N = y_N) \stackrel{!}{=} 0$

$$\sum_{i=1}^N (y_i \cdot \ln(p)' + (1 - y_i) \cdot \ln(1 - p)') \stackrel{!}{=} 0$$

- Solve for p .
- 1 Variable, 1 Equation (Unique solution p^*)
- **Result:** Our data fits to the model $P(Y = 1) = p^*$ and $P(Y = 0) = 1 - p^*$.

Generalization: Demand Estimation On Amazon

- Regular price adjustments (e.g., time intervals of ca. 2 hours)
- Observation of market conditions (at the time of price adjustments)
e.g., Competitors' Prices, Quality, Rating, Shipping Time, etc.
- Sales observations: Points in time
- Rare events, i.e., 0 or 1 sales between price adjustments (2 hours)

A Seller's Data Set

period	sale	price	rank	competitor's prices for product i (ISBN)				
t	$y_t^{(i)}$	$a_t^{(i)}$	$r_t^{(i)}$	$p_{t,1}^{(i)}$	$p_{t,2}^{(i)}$	$p_{t,3}^{(i)}$	$p_{t,4}^{(i)}$... $p_{t,K}^{(i)}$
1	0	19	3	13	17	20	25	
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4	0	10	1	13	15	20	22	
5	1	12	2	11	15	20	24	
6	0	15	3	11	14	20	24	
...								

Estimation of Sales Probabilities

- Goal: Quantify sales probabilities as function of our offer price
- Idea: Sales probabilities should depend on market conditions
- Approach: Maximum Likelihood
 - (1) Choose family of models: Logistic function
 - (2) Define explanatory variables (based on our data)
 - (3) Calibrate model: Find model coefficients
 - (4) Result: Quantify sales probabilities for any market situation!

Explanatory Variables

- Data: Market situation in t : $\vec{s} = (t, p_1, \dots, p_K, q_1, \dots, p_K, r_1, \dots, r_K, f_1, \dots, f_K, \dots)$
- Define explanatory variables (What could affect decisions?):

$x_1(a, \vec{s}) := 1$ (Intercept)

$x_2(a, \vec{s}) := \textit{price rank}$ (Rank of offer price within competitors' prices)

$x_3(a, \vec{s}) := a - \min_{k=1, \dots, K} p_k$ (Price difference to best competitor)

$x_4(a, \vec{s}) := \textit{quality rank}$ (Rank of our product condition)

$x_5(a, \vec{s}) := \# \textit{commercials}$ (Number of competitors with feedback >10000)

$x_6(a, \vec{s}) := \textit{combinations}$ (Number of comp. with better price + better quality)

$x_7(a, \vec{s}) := 1_{\{a \cdot 100 \bmod 10 = 9\}}$ (Psychological Prices)

...

One Family of Models: Logistic Function

- $P(Y = 1 | \vec{x}(a, \vec{s})) := e^{\vec{x}'\vec{\beta}} / (1 + e^{\vec{x}'\vec{\beta}})$
$$= \frac{\exp(\beta_1 \cdot x_1(a, \vec{s}) + \beta_2 \cdot x_2(a, \vec{s}) + \dots)}{1 + \exp(\beta_1 \cdot x_1(a, \vec{s}) + \beta_2 \cdot x_2(a, \vec{s}) + \dots)} \in (0, 1)$$

- There are other families, but this is a good family
- Maximum Likelihood Estimation:

Find best $\vec{\beta}$ coefficients for our data $y_t, \vec{x}(a_t, \vec{s}_t), t = 1, \dots, N$

Maximize the Log-Likelihood Function

- Recall:

$$\arg \max_p P(Y_1 = y_1, \dots, Y_N = y_N) = \arg \max_{p \in [0,1]} \left\{ \sum_{i=1}^N (y_i \cdot \ln(p) + (1 - y_i) \cdot \ln(1 - p)) \right\}$$

- Now, we have the conditional probabilities:

$$\begin{aligned} & \arg \max_{\vec{\beta}} P(Y_1 = y_1 | a_1, \vec{s}_1, \dots, Y_N = y_N | a_N, \vec{s}_N) \\ &= \arg \max_{\beta_m \in \mathbb{R}, m=1, \dots, M} \left\{ \sum_{i=1}^N \left(y_i \cdot \ln \left(\frac{e^{\vec{x}(a_i, \vec{s}_i)' \vec{\beta}}}{1 + e^{\vec{x}(a_i, \vec{s}_i)' \vec{\beta}}} \right) + (1 - y_i) \cdot \ln \left(1 - \frac{e^{\vec{x}(a_i, \vec{s}_i)' \vec{\beta}}}{1 + e^{\vec{x}(a_i, \vec{s}_i)' \vec{\beta}}} \right) \right) \right\} \end{aligned}$$

Optimization

- FOC: $\frac{\partial}{\partial \vec{\beta}} P(Y_1 = y_1 | a_1, \vec{s}_1, \dots, Y_N = y_N | a_N, \vec{s}_N) \stackrel{!}{=} 0$
- $$\sum_{i=1}^N \left(y_i \cdot \frac{\partial}{\partial \beta_m} \ln \left(\frac{e^{\vec{x}(a_i, \vec{s}_i)' \vec{\beta}}}{1 + e^{\vec{x}(a_i, \vec{s}_i)' \vec{\beta}}} \right) + (1 - y_i) \cdot \frac{\partial}{\partial \beta_m} \ln \left(1 - \frac{e^{\vec{x}(a_i, \vec{s}_i)' \vec{\beta}}}{1 + e^{\vec{x}(a_i, \vec{s}_i)' \vec{\beta}}} \right) \right) \stackrel{!}{=} 0, \quad m = 1, \dots, M$$
- Solve **the system** for $\vec{\beta} = (\beta_1, \dots, \beta_M)$
- M Variables, M Equations (Unique solution $\vec{\beta}^* = (\beta_M^*, \dots, \beta_1^*)$)
- Result: Our data fits to the model $P(Y = 1 | \vec{x}(a, \vec{s})) := e^{\vec{x}(a, \vec{s})' \vec{\beta}^*} / (1 + e^{\vec{x}(a, \vec{s})' \vec{\beta}^*})$

Application of the Model Obtained

- Observe current market situation for a product: \vec{s}
- For any admissible offer prices a we can evaluate $\vec{x}(a, \vec{s})$ and obtain

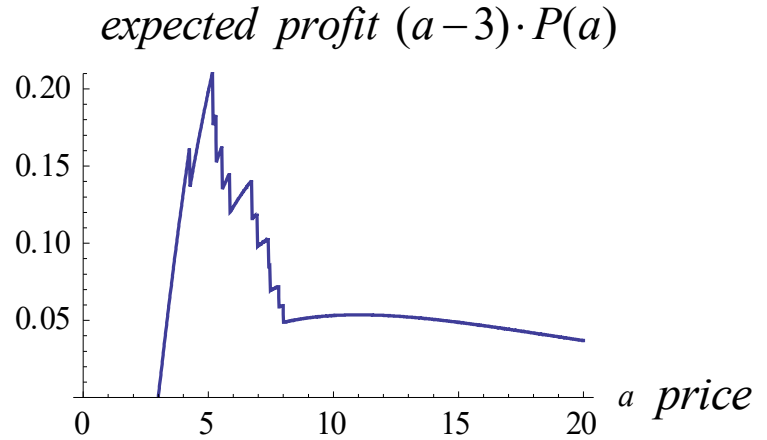
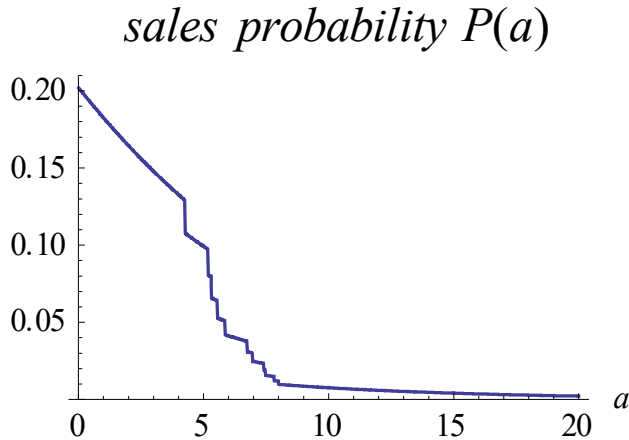
$$P(Y = 1 | \vec{x}(a, \vec{s})) := \frac{e^{\vec{x}(a, \vec{s})' \vec{\beta}^*}}{1 + e^{\vec{x}(a, \vec{s})' \vec{\beta}^*}}$$

- Now, we can optimize expected profits (for one time interval):

$$\max_{a \geq 0} \left\{ (a - c) \cdot \frac{e^{\vec{x}(a, \vec{s})' \vec{\beta}^*}}{1 + e^{\vec{x}(a, \vec{s})' \vec{\beta}^*}} \right\}$$

Prediction of Sales Probabilities

- Example: Competitor's prices $\bar{p} = (4.26, 5.18, 5.31, 5.55, 5.86, \dots)$



Summary

- (+) Logistic Regression is simple and robust
- (+) Allows for many observations N and many features M
- (+) Plausibility Checks & Closed Form Expressions
- (+/-) Definition of Customized Explanatory Variables
- (-) No dependencies between variables
- (-) Limited to binary dependent variables

What is a good Model?

- Compare “Goodness of fit” measures
- Logit: AIC (low is good, trade-of between fit and number of variables M)

$$AIC = -2 \cdot \sum_{i=1}^N (y_i \cdot \ln p_i + (1 - y_i) \cdot \ln(1 - p_i)) + 2 \cdot M$$

Note, p_i depends on all features x_i and the optimal β^* coefficients.

- Be creative: Test different variables and find the smallest AIC value.

Hint: Not quantity but quality counts!

Recommended Exercise – Demand Estimation

- Create random market situations with multiple sellers
- Choose a specific Buying Behavior, e.g., Approach II (with 0.6, 0.3, 0.1)
- Simulate sales events for different market situation
- **Estimate and compare** sales probabilities
- Use different combinations of explanatory variables
- Compare the Goodness of Fit of the different models

Recommended Exercise – Demand Estimation

- Our prices $p_i \sim U(1, 20)$, $i = 1, \dots, N$, for N market situations
- Competitors' prices $p_{i,k}^{(c)} \sim U(1, 20)$, $k = 1, \dots, 5$, for 5 competitors
- Observed sales $y_i \sim (=1 \text{ with } 60\%, 30\%, 10\%)$ if $\text{rank}(p_i) = 1, 2, \text{ or } 3$
- Estimation of sales probabilities $P(p_i, \vec{p}_i^{(c)}; \vec{\beta}^*)$ via logit model
- Explanatory variables: intercept, our price, price rank, etc.
- Compute AIC & compare $P(p_i, \vec{p}_i^{(c)}; \vec{\beta}^*)$ with (60%, 30%, 10%, 0%, 0%, 0%)



Overview

2	April 25	Customer Behavior
3	May 2	Demand Estimation
4	May 9	Pricing Strategies I
5	May 16	no Meeting
6	May 23	Pricing Strategies II
7	May 30	Dynamic Pricing Challenge & Price Wars Platform
8	June 6	Workshop / Group Meetings
9	June 13	Presentations (First Results)
10	June 20	Workshop / Group Meetings
11	June 27	no Meeting
12	July 4	Workshop / Group Meetings
13	July 11	Workshop / Group Meetings
14	July 18	Presentations (Final Results), Feedback, Documentation (Aug/Sep)