

Data-Driven Demand Learning and Dynamic Pricing Strategies in Competitive Markets

Introduction

Rainer Schlosser, Martin Boissier, Matthias Uflacker

Hasso Plattner Institute (EPIC)

April 17, 2018

Outline

- Motivation: Dynamic Pricing under Competition
- Goals of the Course & Grading
- Introduction: Lecturer & Students
- Structure of the Course
- What will be expected from you?

Motivation

- Opportunities:
 - Online markets are transparent
 - Prices can be easily adjusted
 - Market data (offer prices, sales) can be analyzed
 - Existing rule-based pricing strategies are suboptimal
- Challenges:
 - Stochastic demand, unknown customer behavior
 - Many competitors, steadily changing markets
 - Derive successful data-driven repricing strategies

Application: Selling Books on Amazon



The Making of a Fly: The Genetics of Animal Design (Paperback) by Peter A. Lawrence

[Return to product information](#)

Always pay through Amazon.com's Shopping Cart or 1-Click.
Learn more about [Safe Online Shopping](#) and our [safe buying guarantee](#).

Price at a Glance

List Price: \$70.00
Used: from **\$35.54**
New: from **\$1,730,045.91**

Have one to sell? [Sell yours here](#)

All

New (2 from \$1,730,045.91)

Used (15 from \$35.54)

Show New Prime offers only (0)

Sorted by Price + Shipping

New 1-2 of 2 offers

Price + Shipping	Condition	Seller Information	Buying Options
\$1,730,045.91 + \$3.99 shipping	New	Seller: profnath Seller Rating: ★★★★★ 93% positive over the past 12 months. (8,193 total ratings) In Stock. Ships from IN, United States. Domestic shipping rates and return policy . Brand new, Perfect condition, Satisfaction Guaranteed.	<input type="button" value="Add to Cart"/> or Sign in to turn on 1-Click ordering.
\$2,198,177.95 + \$3.99 shipping	New	Seller: bordeebok Seller Rating: ★★★★★ 93% positive over the past 12 months. (125,891 total ratings) In Stock. Ships from United States. Domestic shipping rates and return policy . New item in excellent condition. Not used. May be a publisher overstock or have slight shelf wear. Satisfaction guaranteed!	<input type="button" value="Add to Cart"/> or Sign in to turn on 1-Click ordering.


Data-Driven Demand Learning and Dynamic Pricing Strategies - Introduction

Suboptimal Response Strategies in a Duopoly

	<i>(small)</i>	<i>(big)</i>	profnath over previous bordeebook	bordeebook over profnath
8-Apr	\$1,730,045.91	\$2,198,177.95		1.27059
9-Apr	\$2,194,443.04	\$2,788,233.00	0.99830	1.27059
10-Apr	\$2,783,493.00	\$3,536,675.57	0.99830	1.27059
11-Apr	\$3,530,663.65	\$4,486,021.69	0.99830	1.27059
12-Apr	\$4,478,395.76	\$5,690,199.43	0.99830	1.27059
13-Apr	\$5,680,526.66	\$7,217,612.38	0.99830	1.27059

Which strategies are applied? Response times? Relevant factors?

How to find Smart Pricing Strategies?



The Making of a Fly: The Genetics of Animal Design (Paperback)
by Peter A. Lawrence

[Return to product information](#)

Always pay through Amazon.com's Shopping Cart or 1-Click.
Learn more about [Safe Online Shopping](#) and our [safe buying guarantee](#).

Price at a Glance

List Price: 670.00

Used: from **\$42.56**

New: from **\$18,651,718.08**

Have one to sell? [Sell yours here](#)

All **New** (2 from \$18,651,718.08) **Used** (11 from \$42.56)

Show **New** Prime offers only (0) Sorted by Price + Shipping 1

New 1-2 of 2 offers

Price + Shipping	Condition	Seller Information	Buying Options
<p>\$18,651,718.08 + \$3.99 shipping</p>	<p>New</p>	<p>Seller: profmath Seller Rating: ★★★★☆ 93% positive over the past 12 months. (8,278 total ratings) In Stock. Ships from NJ, United States. Domestic shipping rates and return policy. Brand new, Perfect condition, Satisfaction Guaranteed.</p>	<p><input type="button" value="Add to Cart"/></p> <p>or</p> <p>Sign in to turn on 1-Click ordering.</p>
<p>\$23,698,655.93 + \$3.99 shipping</p>	<p>New</p>	<p>Seller: bordeebok Seller Rating: ★★★★☆ 93% positive over the past 12 months. (127,332 total ratings) In Stock. Ships from United States. Domestic shipping rates and return policy. New item in excellent condition. Not used. May be a publisher overstock or have slight shelf wear. Satisfaction guaranteed!</p>	<p><input type="button" value="Add to Cart"/></p> <p>or</p> <p>Sign in to turn on 1-Click ordering.</p>

Are there better strategies? Any ideas? Are you interested?

Technical Information

- Credits: 4 SWS (V/Ü), 6 ECTS (graded)
- When? Monday/Tuesday 13.30 - 15.00, weekly
Start: April 17, 2018, End: July 17, 2018
- Where? D-E 9/10
- Who? Rainer Schlosser, rainer.schlosser@hpi.de
Martin Boissier, martin.boissier@hpi.de
- Slides? HPI, Teaching, Summer 2018

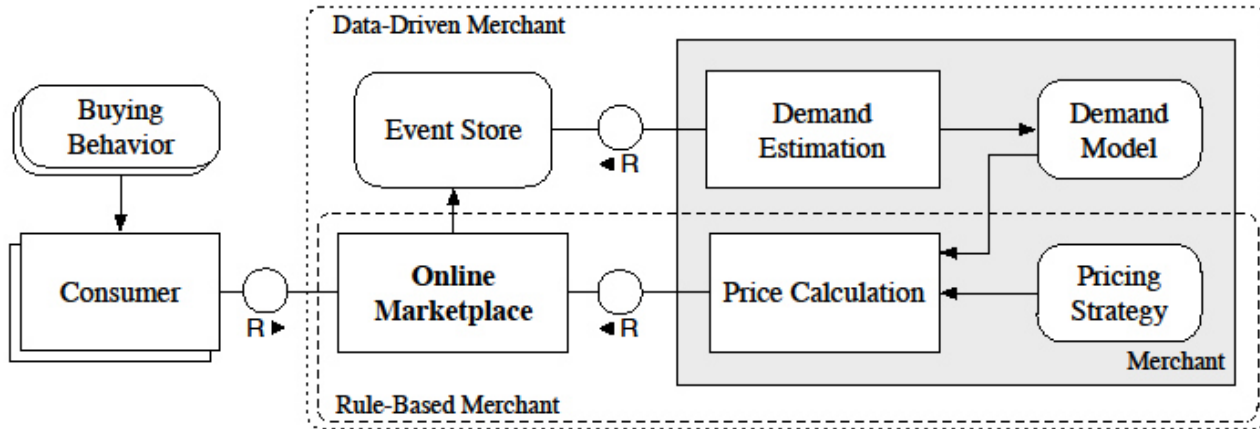
Goals of the Course & Grading

- Goal: Build data-driven dynamic pricing strategies for competitive online markets
- Learn: Demand estimation + Optimization + Simulation
- Do: Apply approaches & Measure performance
- Grading:
 - 10% Regular attendance / Personal engagement
 - 20% Performance / Design of strategies
 - 30% Presentations
 - 40% Documentation / Paper (End of semester)

Example: Dynamic Pricing Strategies under Competition



Rule-Based vs. Data-Driven Pricing



Demand Learning

time	sales	price	rank	competitor's prices for product i (ISBN)				
t	$y_t^{(i)}$	$a_t^{(i)}$	$r_t^{(i)}$	$p_{t,1}^{(i)}$	$p_{t,2}^{(i)}$	$p_{t,3}^{(i)}$	$p_{t,4}^{(i)}$... $p_{t,K}^{(i)}$
1	0	19	3	13	17	20	25	
2	0	15	2	13	17	20	25	
3	1	10	1	13	15	20	/	
4	0	10	1	13	15	20	22	
5	1	12	2	11	15	20	24	
...								

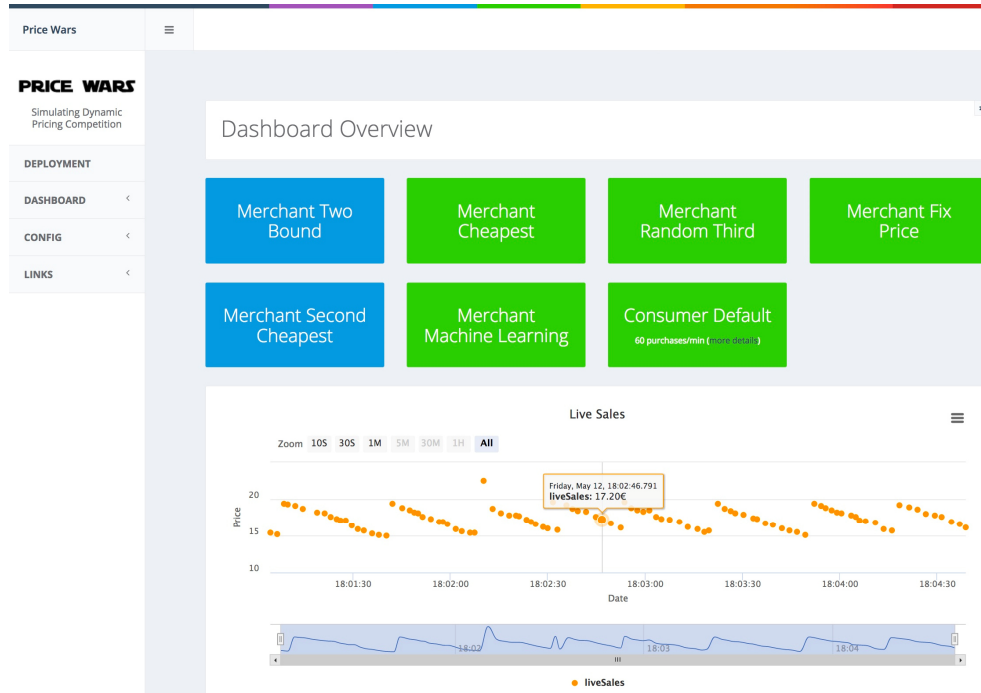
$$\begin{aligned}
 & \arg \max_{\vec{\beta}} P(Y_1 = y_1 | a_1, \vec{s}_1, \dots, Y_N = y_N | a_N, \vec{s}_N) \\
 &= \arg \max_{\beta_m \in \mathbb{R}, m=1, \dots, M} \left\{ \sum_{i=1}^N \left(y_i \cdot \ln \left(\frac{e^{\vec{x}(a_i, \vec{s}_i)' \vec{\beta}}}{1 + e^{\vec{x}(a_i, \vec{s}_i)' \vec{\beta}}} \right) + (1 - y_i) \cdot \ln \left(1 - \frac{e^{\vec{x}(a_i, \vec{s}_i)' \vec{\beta}}}{1 + e^{\vec{x}(a_i, \vec{s}_i)' \vec{\beta}}} \right) \right) \right\}
 \end{aligned}$$

Stochastic Dynamic Optimization

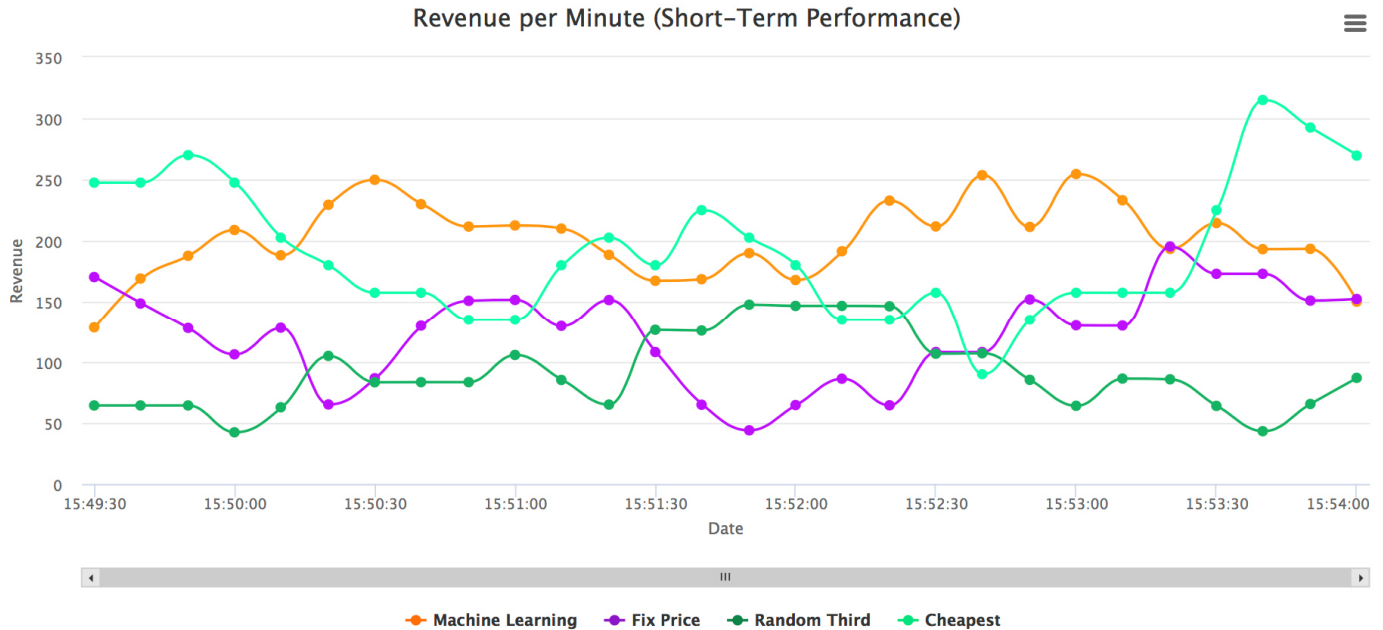
$$\max E \left[\sum_{t=0}^T \underbrace{\delta^t}_{\text{discount factor}} \cdot \left(\sum_{i_t \geq 0} \underbrace{P(i_t, a_t, S_t)}_{\text{probability to sell } i_t \text{ items at price } a_t \text{ in situation } S_t} \cdot \underbrace{i_t}_{\text{sales}} \cdot \underbrace{a_t}_{\text{price}} \right) \middle| \underbrace{S_0 = s_0}_{\text{initial state}} \right], \quad 0 < \delta \leq 1$$

$$V_t(p) = \max_{a \geq 0} \left\{ \sum_{i \geq 0} \underbrace{P(i, a, p)}_{\text{probability}} \cdot \left(\underbrace{i \cdot a}_{\text{today's profit}} + \underbrace{\delta \cdot V_{t+1}(F(a))}_{\text{best disc. exp. future profits of new state}} \right) \right\}$$

Price Wars Platform



Pricing under Competition: Performance Measuring



Prerequisites

- Programming

 - Parameters, Data Preparation & Analysis

 - Loops, Recursions

- Basic Mathematical Background

 - Sets, Vectors

 - Probabilities, Random Variables, Expected Values

- More does not harm

 - Regression Analysis

 - Machine Learning Techniques

 - Game Theory

Introduction: Lecturer & Students

- Lecturer: Background / Education
 Interests / Field of Research
 Expectations

- Students: Background / Education?
 Interests / Field of Research?
 Expectations?

Structure of the Course

- Meetings: Lectures on „Dynamic Pricing“:
 - (i) Pricing Simulation Platform
 - (ii) Customer Behavior
 - (iii) Demand Estimation
 - (iv) Pricing Strategies
 - (v) Dynamic Pricing Challenge
- June/July: Apply & Improve Data-Driven Strategies
Input/Support, Questions/Answers, Presentations
- Aug/Sep: Documentation of Projects Results

What will be expected from you?

- Use Machine Learning to Estimate Demand / Sales Probabilities
- Implement Algorithms to Compute Optimized Prices
- Simulate the Outcome of Dynamic Pricing Strategies
- Measure the Performance of Strategies
- Document your Results



Overview

2	April 23/24	Price Wars Platform
3	April 30/1	Customer Behavior
4	May 7/8	Demand Estimation I
5	May 14/15	Demand Estimation II
6	May 21/22	Pricing Strategies
7	May 28/29	Dynamic Pricing Challenge / Projects
8	June 4/5	no Meeting
9	June 11/12	Workshop / Group Meetings
10	June 18/19	Presentations (First Results)
11	June 25/26	Workshop / Group Meetings
12	July 2/3	Workshop / Group Meetings
13	July 9/10	no Meeting
14	July 16/17	Presentations (Final Results), Feedback, Documentation (Aug/Sep)

Data-Driven Demand Learning and Dynamic Pricing Strategies - Introduction

