



# Agenda



- 1. Value-based Requirements Analysis
- 2. Organizing your Project
- 3. Git Tricks
- 4. Outlook

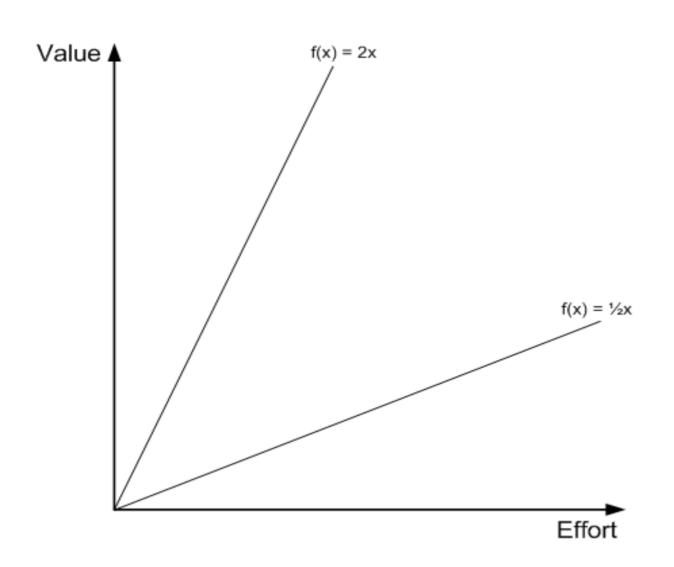
# Value-based Requirements Analysis



- Requirements are often analyzed in a value-neutral environment [Boehm, Barry W. "Value-based software engineering: Overview and agenda." 2006]
- 80% of the value is expressed in 20% of the requirements (Pareto principle) [Koch, 1998]
- A value-oriented approach is more appropriate
- How to do that?
  - Identify the system's success-critical stakeholders
  - Obtain their value propositions with respect to the system
  - Estimate / find out value of a requirement to the stakeholders
  - Estimate effort to implement a requirement

# Value-based Requirements Analysis





### **Rules:**

- Implement: Above 2x
- Skip: Below 1/2x
- In-between: Review
- Whole truth?
- Beware of dependencies!

# Minimum Viable Product



The minimal set of features that can be useful.

### Advantages

- Earlier, better user feedback
  - But can't replace rapid prototyping
- Move faster into production
  - □ Software is developed for a reason
- Project can no longer fail entirely

# Emotional design Usable Not this Usable Reliable Reliable Functional Functional

### Challenges

- Requires "product" quality early on
  - No time for "and now we fix the bugs" (should not happen, anyway)
  - Also consider usability, deployment, support, marketing
- Requires smart requirement management
  - But also makes requirement management easier

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- 1. Value-based Requirements Analysis
- 2. Organizing your Project
  - Scrum Burn-Down Chart
  - Communication
  - Dealing with Dependencies
  - Estimating Large Backlogs
  - Beyond Scrum
- 3. Git Tricks
- 4. Outlook

# Organizing your Project



### **Questions:**

- Which stories are part of Sprint#1?
- Who is working on which tasks?
- Which version is a good one that can be shown to the customer?

### Tools that might help:

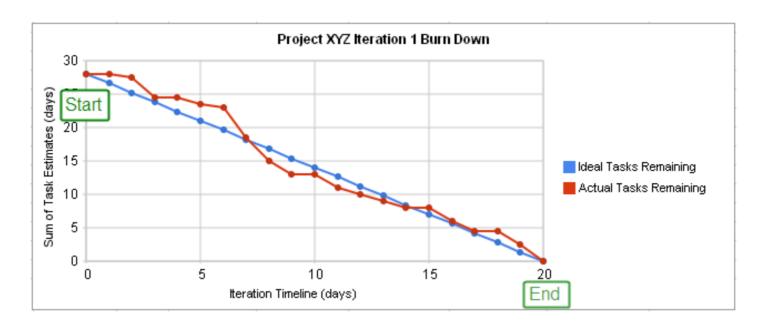
- Put your user stories & tasks into Github's issue tracker
  - Assign issues to developers
  - Use milestones to assign user stories to sprints
  - Use issue tags, e.g. to denote responsible teams or status
  - Use "project management" tools that give an overview of GH issues,
     e.g. <a href="https://waffle.io/">https://www.zenhub.io/</a>
- Tag versions that can be presented
  - \$ git tag —a v0.1 —m 'version after Sprint#1 without US #2'

### Side note:

When assigning tickets to devs it's helpful if usernames are identifiable (or there is some info on the profile).
"Who is ,gronkh12' again?"

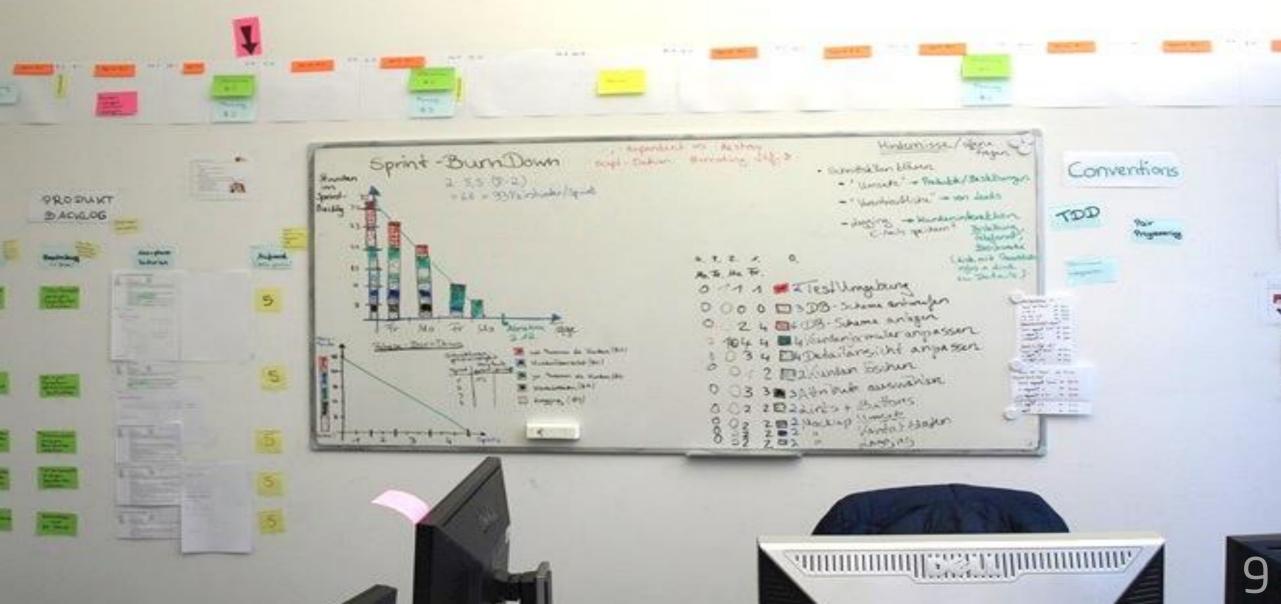
# Scrum Burn-Down Chart





- Graphical representation of work left to do versus time
- X-Axis: sprint timeline, e.g. 10 days
- Y-Axis: work that needs to be completed in sprint (time or story points)
- "Ideal" work remaining line: straight line from start to end
- Actual work remaing line
  - □ above ideal → behind schedule, below ideal → ahead schedule

# Scrum Boards - Virtual vs. Real-Life



# Definition of Done



### How do I know when to stop?

- Acceptance criteria fulfilled
- All tests are green
- Code looks good
- Objective quality goals
- Second opinion
- Internationalization
- Security
- Documentation

The Definition of Done is the team's consensus of what it takes to complete a feature.

# Definition of Ready



- Similar to Definition of Done, but for user stories
- Answer the question: When is a user story ready for implementation?

### **Examples**

- Estimated
- Acceptance criteria
- Mockups for UI stories

# Communication



### **Questions:**

- How do we communicate in and between teams?
- How do I find out about architecture changes?
- How do I know how to use other people's code?



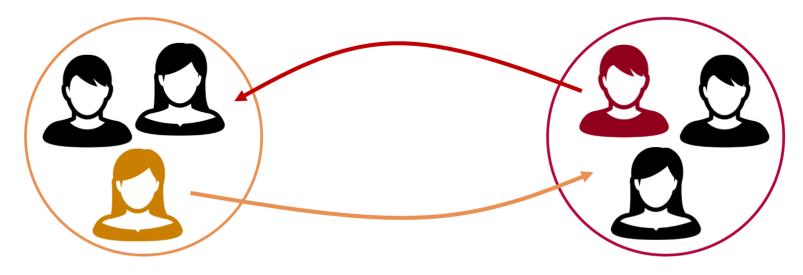


### Tools that might help:

- Github wiki to (briefly!) document how to use components
- Code comments explaining the larger context, common pitfalls
- One(!) common communication channel for announcing changes,
   e.g. E-Mail list, IRC, IM, Slack, Google Hangouts, Facebook group

# Dealing with Dependencies Ambassadors





- Mutual Exchange of team members
  - Improves efficiency of communications
  - Allows deeper understanding of problems
  - Prevents coordination problems early in the process
- Ambassadors should be fully integrated team members
- Especially useful for API development, design, etc.

# Dealing with Uncertainty Spikes



### What can we do if no team members lack knowledge in a particular domain?

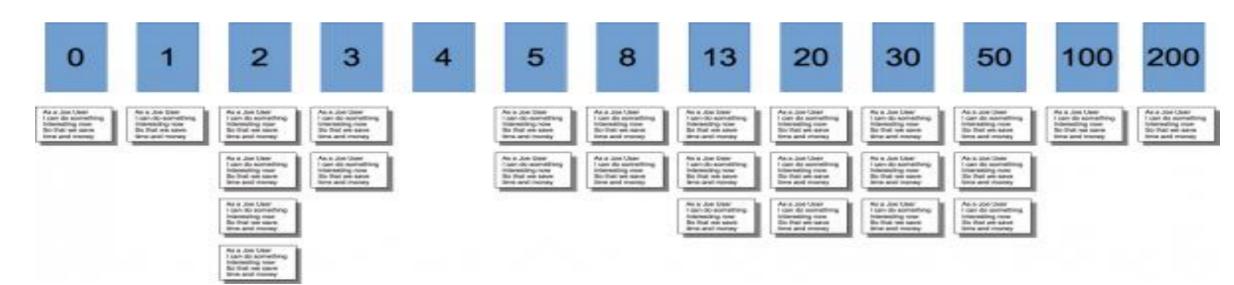
- Hard to estimate with little knowledge
- Take time out of the sprint to research and learn
- Spike
- For example, evaluate new technologiess

# Estimating Large Backlogs (1/2)



### Bucket Estimation (Jukka Lindström) [Scrumcenter, 2009]

- Create physical buckets based on examples (2-3 per bucket)
- Assign items to buckets one by one through
  - Comparing & discussing
  - Planning Poker

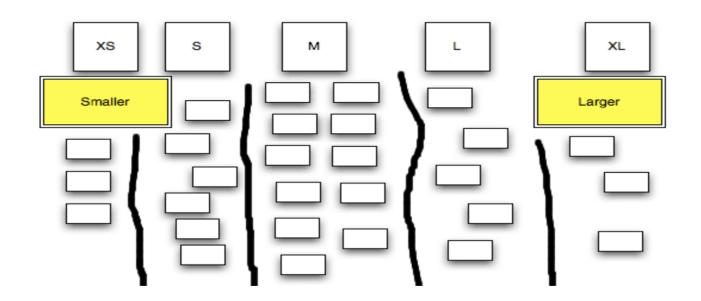


# Estimating Large Backlogs (2/2)



### Affinity Estimation (Lowell Lindstrom) [Scrumcenter, 2009]

- Read each story to the entire team
- Arrange stories horizontally based on size (no talking!)
- Place Fibonacci numbers above the list
- Move each story to the preferred number



# Beyond scrum



### **Scrum critique:**

- Scrum and agile are by no means universally accepted as "the way" to do software engineering ("Agile Hangover")
- Michael O. Church *Why "Agile" and especially Scrum are terrible (2015)*<a href="https://michaelochurch.wordpress.com/2015/06/06/why-agile-and-especially-scrum-are-terrible/">https://michaelochurch.wordpress.com/2015/06/06/why-agile-and-especially-scrum-are-terrible/</a>
  - Business-driven engineering Scrum increases the feedback frequency while giving engineers no real power
  - Terminal juniority Architecture and R&D and product development aren't part of the programmer's job
  - □ *It's stupidly, dangerously short-term* engineers are rewarded or punished solely based on the completion, or not, of the current two-week "sprint"

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# Git Tricks — amend, interactive staging



Change commit message of previous commit (Careful, don't do this if you already pushed the commit)

\$ git commit --amend -m "new message"

### Forgot to commit files?

- \$ git add [missing files]
- \$ git commit --amend #uses the previous commit's message

### Undo the amending

- \$ git reset --soft HEAD@{1}
- \$ git commit -C HEAD@{1}

### Interactive staging (also allows committing only parts of files)

- \$ git add -i
- \$ git add --patch [file]

### Opinion:

Interactive staging
(git add -i)
is probably the most
powerful git feature
you're not using yet.

# Git Tricks — reflog, diff, stash



### Log of all recent actions

\$ git reflog

What did I work on recently?
Show differences that are not staged yet

\$ git diff

Shows differences between staging and the last file version

\$ git diff --staged

Temporarily store/retrieve all modified tracked files

- \$ git stash
- \$ git stash pop

List all stashed changesets

\$ git stash list

# git stash is often helpful if you don't want to directly commit your changes, but need to checkout another branch/commit.

# Git Tricks – log, blame, rebase



### Shorter version of the git log

\$ git log --abbrev-commit --pretty=oneline

Show pretty graph of git history

\$ git log --graph --decorate --pretty=oneline --abbrev-commit

Show changesets in the log

\$ git log -p

Show what revision and author last modified each line

\$ git blame --date=short [file]

History is becoming cluttered with merge commits

\$ git rebase <branch>

### Warning:

Do not rebase commits that others have worked with!

"people will hate you, and you'll be scorned by friends and family."

https://git-scm.com/book/en/v1/Git-Branching-Rebasing#The-Perils-of-

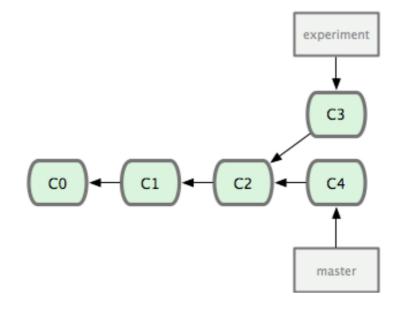
# Git Rebase – setup



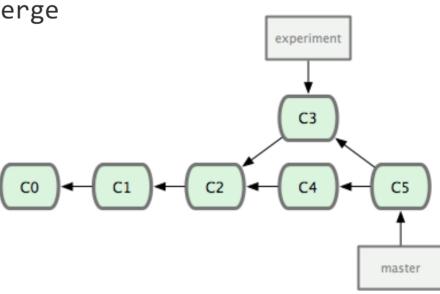
Created "experiment" branch to try something out

```
$ git checkout -b "experiment"
```

\$ git commit -a -m "C3"



- Easiest way to integrate the branches is merge
  - Will create merge commits
  - \$ git checkout master
  - \$ git merge experiment



## Git Rebase – execution

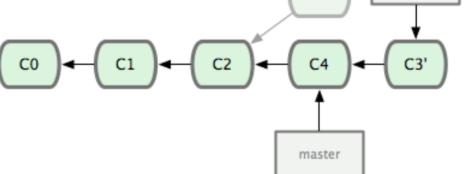


experiment

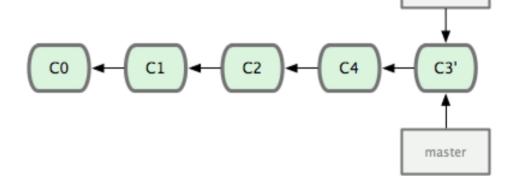
experiment

C3

- git rebase
  - Take all the changes that were committed on one branch and replay them on another one
  - Only do this with local commits
  - \$ git checkout experiment
  - \$ git rebase master



- Afterwards: fast-forward the master branch
  - No merge commits
  - \$ git checkout master
  - \$ git merge experiment



# Git cherry-pick

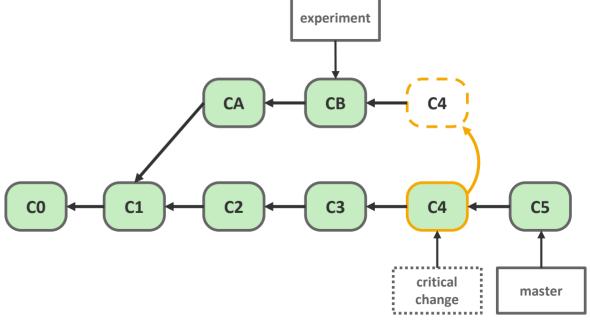


Problem: Quickly get changes from other commits without having to merge entire branches

- git cherry-pick
  - apply the changes introduced by existing commits

\$ git checkout master
\$ git log --abbrev-commit --pretty=oneline
d7ef34a C3: Implement feature
Obe778a C4: critical change introduced

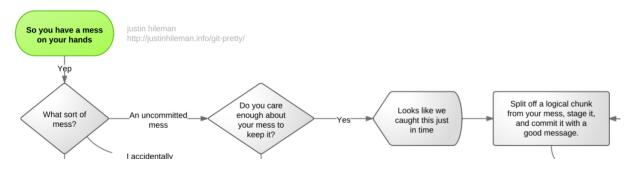
\$ git checkout experiment
\$ git cherry-pick Obe778a



# Git Self-help Resources



- How to undo (almost) anything with git guide by Github
  - □ https://github.com/blog/2019-how-to-undo-almost-anything-with-git one
- Git cheat sheet by Github
  - https://training.github.com/kit/downloads/github-git-cheat-sheet.pdf
- Git FAQ answers to common questions
  - □ <a href="http://gitfaq.org/">http://gitfaq.org/</a>
  - □ <a href="https://git.wiki.kernel.org/index.php/Git">https://git.wiki.kernel.org/index.php/Git</a> FAQ
- Git pretty troubleshooting flowchart
  - http://justinhileman.info/article/git-pretty/



# Tooling suggestions



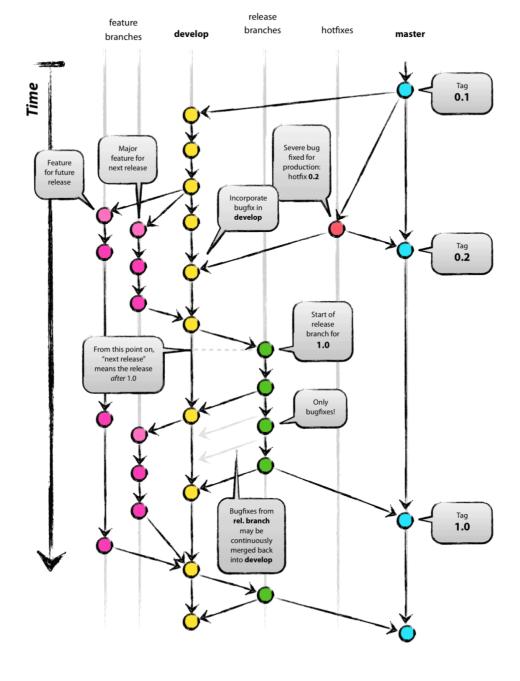
- Many GUIs for git available (<a href="https://git-scm.com/downloads/guis">https://git-scm.com/downloads/guis</a>)
  - Make some complex git interactions much simpler
  - □ Draw pretty commit graphs, overviews of branches and merges
  - □ GitX, TortoiseGit, SourceTree, Tower, SmartGit, gitg, git-cola
- Github Integration
  - ☐ Github also provides git tools
    <a href="https://mac.github.com/">https://mac.github.com/</a>, <a href="https://windows.github.com/">https://windows.github.com/</a>
- Git extras (<a href="https://github.com/tj/git-extras">https://github.com/tj/git-extras</a>)
  - Common git commands bundled

# Branching

# HPI

### Ideas

- Never merge in master or release branches
- Never break build in shared branches



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# Outlook



### Last SWT II lecture this year

Happy holidays!

### Next lecture in the new year

- 19. January 2018
- Guest lectures
- Lecture on Lean Software and Kanban